MONTGOMERY COUNTY PLANNING COMMISSION

Connected
Communities

Vibrant
Economy

Sustainable
Places

2022 WORK PROGRAM

MCPC

January 12, 2022

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INTRODUCTION

The Montgomery County Planning Commission's (MCPC) *2022 Work Program* sets goals and defines projects that aim to fulfill the planning commission's mission statement and implement the Montgomery County comprehensive plan—*Montco 2040: A Shared Vision*. The structure of the *2022 Work Program* has been reconfigured from previous work programs to encourage collaboration, establish longer-term commitments to projects, and convey the values and goals of the planning commission through the work of its staff.

Mission Statement

The Montgomery County Planning Commission strives to maintain and improve Montgomery County's quality of life by promoting sound planning, strengthening the transportation network, supporting healthy and prosperous communities, and working to create vibrant places and protect natural and historic resources. We will use our expertise to proactively guide strategic and long-range decisions through high-quality and innovative plans, promotion of choices, collaboration, engagement, and balancing of competing interests under the direction of the Montgomery County Board of Commissioners.

Organization of MCPC

The planning commission includes 43 positions and is organized into 8 functional sections—County Planning, Community Planning, Transportation Planning, Design Planning & Graphic Design, Trails & Open Space Planning, Environmental Planning, Communications, and Administration. The planning commission manages four boards, with members appointed by the county commissioners. These boards are the Montgomery County Planning Commission Board, Montgomery County Transportation Authority, Montgomery County Open Space Board, and the Montgomery County Agricultural Land Preservation Board.

2022 Work Program Structure

The new work program has been restructured to increase our effectiveness as an agency. It identifies the work and projects as they apply to a set of **Focus Topics**, fulfill one of our **Signature Initiatives**, or comprise one of our **Core Functions**. Each of these elements is explained and, taken together, they represent the issues and goals the planning commission aims to achieve in short-, medium-, and long-term time frames. The achievements and initiatives of each section, which were the primary focus of previous work programs, are detailed in the "Community Planning Contracts" chapter and the "Appendix."

Projects and work items, detailed in tables throughout the work program, identify the section or sections that will lead and be accountable for the listed item, along with contributing sections or outside partners that may be involved. Each item is also identified with a time frame of short, medium, or long.
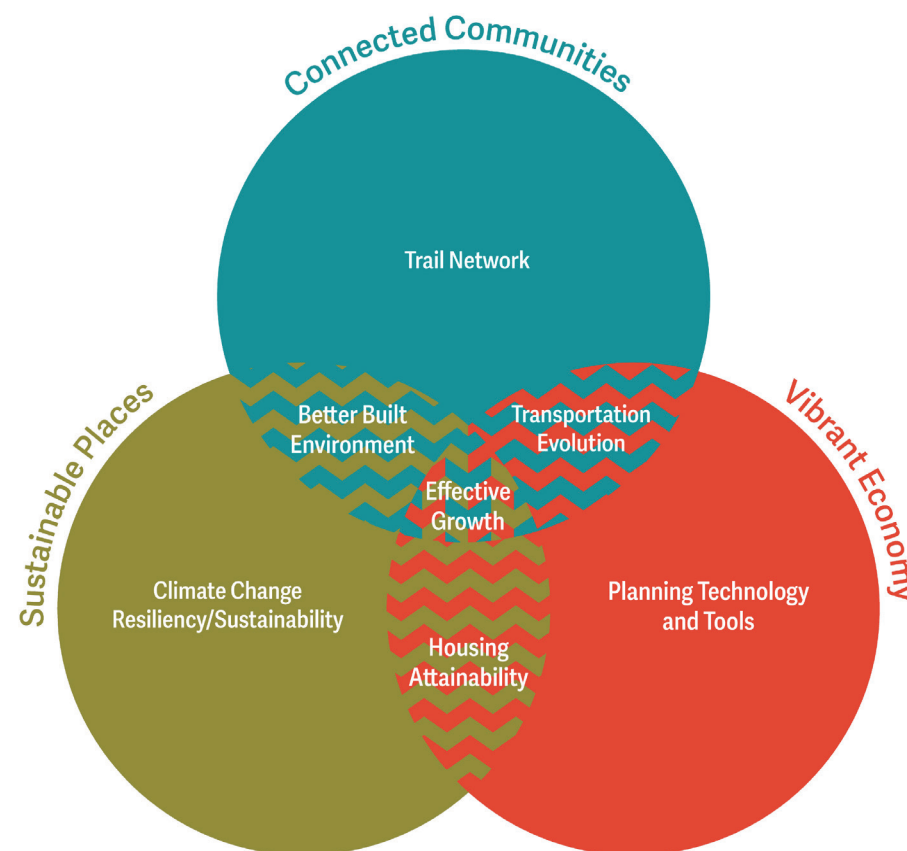
Definition of Time Frames

Short	Completed within 2022 calendar year
Medium	Completed in 1–2 years (within 2023)
Long	Completed in 3 years or an ongoing project having no set endpoint

Focus Topics – Chapter 1

Focus Topics have been identified in order to organize our work around some of the most important planning issues facing the county. Multiple staff sections will lead and contribute to projects in each Focus Topic in an effort to address these issues in a well-rounded and effective manner using all of the skills available within the MCPC organization. Each of the seven Focus Topics are defined within the following chapter and include the following:

1. Better Built Environment
2. Climate Change Resiliency/Sustainability
3. Effective Growth
4. Housing Attainability
5. Trail Network
6. Transportation Evolution
7. Planning Technology expansion and Tools

Focus Topics were developed in recognition of the three planning themes within Montco 2040, which include Connected Communities, Sustainable Places, and Vibrant Economy. The following Venn diagram illustration shows how these topics fit within one or several of the comprehensive plan themes. We believe that most of the Focus Topics relate to all of the themes in some way; the diagram helps to identify where those links are strongest and how they collectively offer an overview of the county's priorities.

Signature Initiatives – Chapter 2

This section identifies larger-scale initiatives that may involve multiple focus topics or encompass a specific structure or funding stream. The initiatives included are limited as this is not intended as a catchall for work items that may seem to fall outside of a specific Focus Topic but rather a place for recognizable projects, programs, and advisory boards. Each initiative is recognized as the program itself along with any projects or responsibilities that fall within its purview. Initiatives in this section include:

1. County Comprehensive Plan
2. Hazard Mitigation Plan
3. Equity Plan
4. Community Planning Assistance Program
5. Open Space Board
6. Farmland Preservation Board
7. Planning Education
8. ARPA/IIJA Funding

Core Functions – Chapter 3

The planning commission allots a good deal of time to projects and responsibilities that are either required or recognized as a key part of the services and resources we offer from both planning and operational standpoints. This work is identified within the Core Functions chapter. Much of this work is conducted on an ongoing or cyclical basis and is not otherwise identified within the Focus Topics or Signature Initiatives.
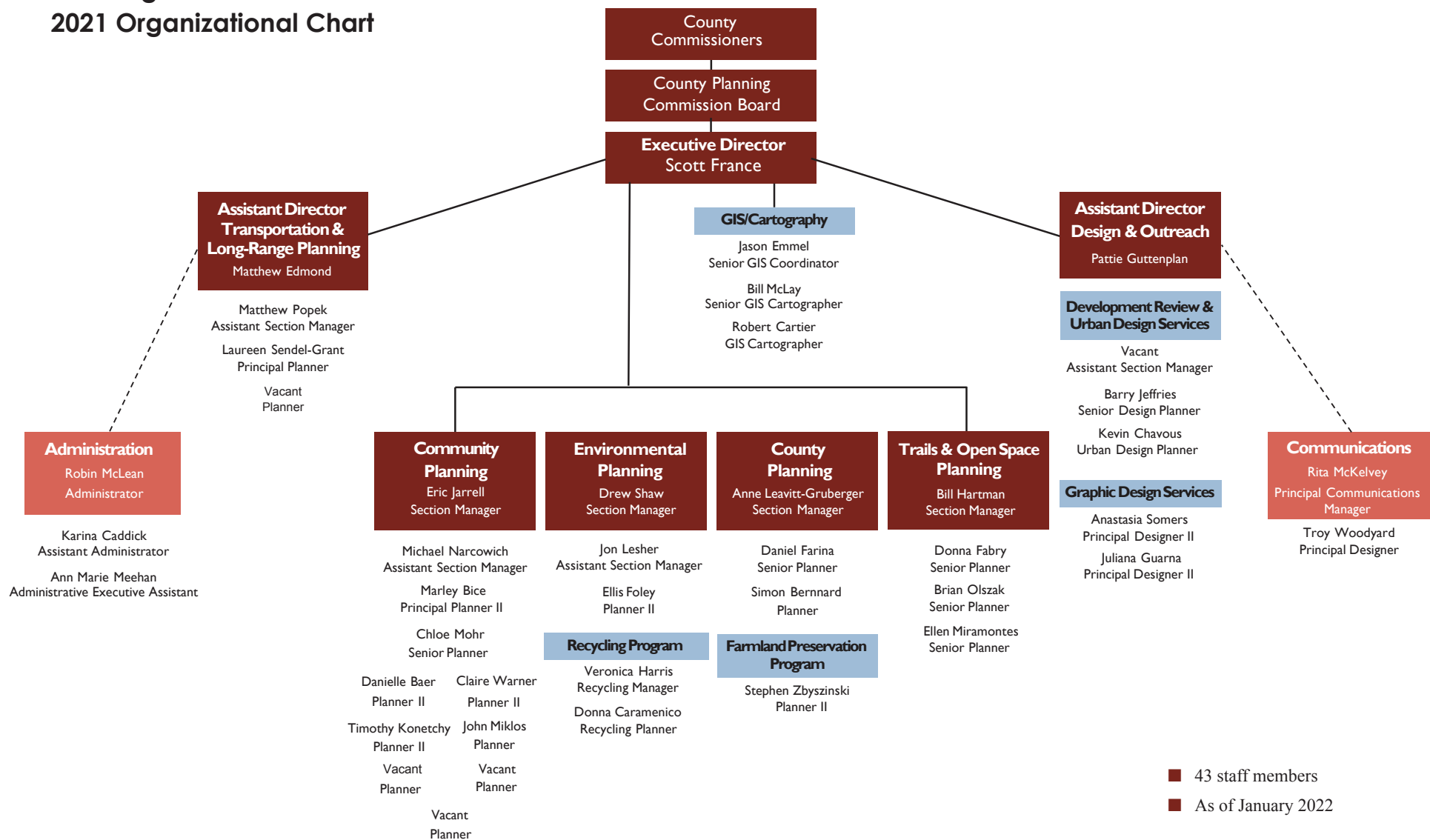
Community Planning Assistance Program – Chapter 4

The planning commission maintains planning assistance contracts with 35 of the county's municipalities. The work encompassed under these contracts covers a wide range of planning activity requested by our municipal clients, including local comprehensive plans, zoning and subdivision and land development ordinance (SALDO) code writing, special studies, land use plans, and revitalization plans, among others. Chapter 4 provides an overview of work accomplished in 2021 and the major projects identified for 2022 in each of our planning contract municipalities. A few of the larger projects, such as an office park master plan or park design plan, will involve multiple sections beyond community planning and are identified within their relevant Focus Topic in Chapter 1 as well.

Appendix

The final component of the work program is an index of work performed by each MCPC section, highlighting 2021 Key Accomplishments and 2022 Key Initiatives. These lists encompass all of the projects that appear elsewhere in the document, but they are identified under the specific section doing the work. It is more representative of our previous approach to the work program and provides internal value to the commission so that each section can chart its output and responsibilities.

**Montgomery County
Planning Commission
2021 Organizational Chart**

County Commissioners

County Planning Commission Board

Executive Director
Scott France

**Assistant Director
Transportation &
Long-Range Planning**
Matthew Edmond

Matthew Popek
Assistant Section Manager

Laureen Sendel-Grant
Principal Planner

Vacant
Planner

GIS/Cartography

Jason Emmel
Senior GIS Coordinator

Bill McLay
Senior GIS Cartographer

Robert Cartier
GIS Cartographer

**Assistant Director
Design & Outreach**

Pattie Guttenplan

**Development Review &
Urban Design Services**

Vacant
Assistant Section Manager

Barry Jeffries
Senior Design Planner

Kevin Chavous
Urban Design Planner

Graphic Design Services

Anastasia Somers
Principal Designer II

Juliana Guarna
Principal Designer II

Administration
Robin McLean
Administrator

Karina Caddick
Assistant Administrator

Ann Marie Meehan
Administrative Executive Assistant

**Community
Planning**
Eric Jarrell
Section Manager

Michael Narcowich
Assistant Section Manager

Marley Bice
Principal Planner II

Chloe Mohr
Senior Planner

Danielle Baer
Planner II

Claire Warner
Planner II

Timothy Konetchy
Planner II

John Miklos
Planner

Vacant
Planner

Vacant
Planner

Vacant
Planner

**Environmental
Planning**
Drew Shaw
Section Manager

Jon Lesher
Assistant Section Manager

Ellis Foley
Planner II

Recycling Program

Veronica Harris
Recycling Manager

Donna Caramenico
Recycling Planner

**County
Planning**
Anne Leavitt-Gruberger
Section Manager

Daniel Farina
Senior Planner

Simon Bernnard
Planner

**Farmland Preservation
Program**

Stephen Zbyszinski
Planner II

**Trails & Open Space
Planning**
Bill Hartman
Section Manager

Donna Fabry
Senior Planner

Brian Olszak
Senior Planner

Ellen Miramontes
Senior Planner

Communications
Rita McKelvey
Principal Communications
Manager

Troy Woodyard
Principal Designer

■ 43 staff members
■ As of January 2022

CHAPTER 1 – FOCUS TOPICS

Focus Topics represent the issues and projects at the forefront of MCPC's work program. Multiple MCPC sections will lead and contribute to projects in each Focus Topic to address these issues in a collaborative and effective manner using all of the expertise and skills available within the commission. They are also tied to the comprehensive plan themes of Connected Communities, Sustainable Places, and Vibrant Economy. Each Focus Topic begins with a brief introduction and definition followed by project descriptions and a summary table identifying project, lead section(s), contributing sections/partners, and time frame.

Better Built Environment

Montgomery County has many established communities with vibrant downtowns and Main Streets, economic and business centers and industrial parks, and rural villages and town centers. A properly designed built environment can enhance the public realm to be more attractive, accessible, and functional. With the use of universal and people-based design, MCPC will engage communities both through the public and private development process to create more equitable, attractive, walkable, and economically feasible public realm projects.

POTENTIAL ISSUES: Public spaces and streetscaping, Greening, Residential design

Ambler Pickering Field and Tennis Avenue Design Work

Develop preliminary designs in Ambler for Pickering Field and 44 Tennis Avenue. Pickering Field design will include a potential road diet and integration of complete street concepts. Tennis Avenue will include a low-maintenance landscape plan with mitigation for runoff from the site.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
Ambler Pickering Field and Tennis Avenue Design Work	Design Planning	Community Planning, Ambler Borough	Short
Collegeville 1st Avenue Park	Design Planning	Community Planning, Open Space & Trails Planning, GIS, Collegeville Borough	Short
Fort Washington Office Park	Design Planning	Community Planning, Transportation Planing, Environmental Planning, Trails & Open Space Planning	Short
Lansdale Railroad Plaza	Design Planning	Community Planning, Open Space & Trails Planning, Graphics	Short
Lower Merion SALDO Testing	Community Planning, Design Planning	GIS, Lower Merion Township	Short
New Hanover Wassmer Tract Passive Recreation Plan	Community Planning	Design Planning, GIS	Short
Mainline Greenway Lower Merion and Narberth	Community Planning	Design Planning, Open Space & Trails Planning, County Planning, Transportation Planning, GIS, Graphics, Lower Merion, Narberth	Medium
Model SALDO Update	Community Planning, Design Planning	All Sections	Medium
County Complete Streets Policy Implementation	Transportation Planning	County Planning	Long
Justice Center	Design Planning	Communications, Graphic, GIS, Assets & Infrastructure	Long

Collegeville 1st Avenue Park

Develop a park design for the borough's 1st Avenue Park, including a new parking lot and stormwater controls, integration of a newly discovered boat ramp, and other recreation amenities.

Fort Washington Office Park

Continue work on the Cross County Trail landscape and streescape plan. This will include detailed landscape plans for the 2-mile corridor through the Fort Washington Office Park.

Lansdale Railroad Plaza

Develop the plans for the redesign of Railroad Plaza in Lansdale. This effort includes public outreach and conceptual designs for a public plaza near the Lansdale Station.

Lower Merion SALDO Testing

Complete the testing of the Lower Merion SALDO. This effort will include developing a memo documenting input from MCPC and outside reviewers.

New Hanover Wassmer Tract Passive Recreation Plan

Complete the trail and park design for Wassmer Tract in New Hanover. This effort will involve investigating the best use for critical open space in the township.

Mainline Greenway

Develop an active transportation plan/trails and open space plan for Lower Merion Township and Narberth Borough that will include elements of Walk Montco and Bike Montco.

Model SALDO Update

Utilize the numerous community SALDO updates currently in progress to review and update our model SALDO ordinance. This would recognize more up-to-date best practices and would follow MCPC's new model format.

Montgomery County Complete Streets Policy Implementation

Implement the Complete Streets Policy by meeting with roads & bridges and other county departments, as needed, to catalog and assess progress.

Justice Center

Continue coordination with assets and infrastructure on Justice Center development. This project includes input on Hancock Park and eventual art installations.

Climate Change Resiliency/Sustainability

Facing challenges where the scope extends from local to global, the county and its municipalities need tools that enable them to prepare for and respond to the impacts of climate change. Flooding, severe weather, heat islands, and other impacts affect some residents more than others and put additional strains on budgets. This Focus Topic involves working with our municipalities and neighboring counties to respond to these challenges by developing equitable tools that use the resources available without diminishing our ability to recover from future challenges.

POTENTIAL ISSUES: Stormwater management, Infrastructure upgrades, Solar power, Vulnerable population support, Waste management and recycling

Energy Conservation Overlay District Model Ordinance

Develop a model ordinance to provide regulatory language concerning energy conservation and renewable energy issues.

Wissahickon Water Quality Improvement Plan

Perform contract duties with the Wissahickon Water Quality Partnership Management Committee to see the *Water Quality Improvement Plan* (WQIP) through to approval and adoption. An intergovernmental agreement, bylaws, and other tools to facilitate implementation activities will be developed.

Climate Change Vulnerability Assessment

Conduct outreach with municipalities, EACs, and others. The assessment identifies communities disproportionately affected by climate change and will target three vulnerable neighborhoods to explore implementation activities.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
Energy Conservation Overlay District Model Ordinance	Environmental Planning	Community Planning, Design Planning	Short
Wissahickon Water Quality Improvement Plan	Environmental Planning	GIS, Watershed Municipalities, Watershed Partnership	Short
Climate Change Vulnerability Assessment	Environmental Planning	DVRPC, Municipalities	Medium
Glasgow Quarry Reuse	Environmental Planning, Design Planning	Transportation Planning, Assets and Infrastructure, Plymouth Township	Medium
Permanent Household Hazardous Waste and Recycling Drop-Off Facility	Environmental Planning	Assets and Infrastructure	Medium
Montgomery County Climate Action Plan	Environmental Planning	Graphics, Montgomery County Resiliency Partnership Member Municipalities	Medium
Regional Power Purchase Agreement (RPPA)	Environmental Planning	County Administration, Southeast PA Counties	Medium
Stormwater BMP Funding	Environmental Planning, Design Planning	Recovery Office, MCCD, Outside Consultants	Medium
Streetscape BMPs and Trees in the Urban Landscape	Design Planning	Environmental Planning, Graphics	Medium
Sustainable & Green Parking Lot Guidebook Outreach	Design Planning	Environmental Planning, Community Planning, Communications	Medium
Renewable Energy Overlay Guidebook	Environmental Planning	Chester County, DVRPC	Medium
Norristown Dam Hydroelectric Facility	Environmental Planning	Assets and Infrastructure	Long
Schuylkill Dredging	Environmental Planning, Design Planning	USGS, Municipalities along the Schuylkill River	Long

Glasgow Quarry Reuse

Coordinate between the quarry and county on fill and reuse issues. This will include a master plan of potential uses for the site, considering both county facilities and potential private market development.

Permanent Household Hazardous Waste and Recycling Drop-Off Facility

Pursue a permanent recycling facility, likely at the Glasgow Quarry, which has been filled in and is being considered for redevelopment. A permanent facility will centralize recycling operations and provide year-round capacity to collect recyclable material and household hazardous waste.

Montgomery County Climate Action Plan

Complete the climate action plan, with sustainability metrics and targets compatible with local climate action and sustainability plans, as guided by the Montgomery County Resiliency Partnership (MCRP). The MCRP is comprised of member municipalities, all of whom intend to implement the plan recommendations.

Regional Power Purchase Agreement (RPPA)

Participate on the RPPA executive committee and work with the consultant on energy options for the county and implementation of the recommendations. The RPPA includes Southeastern PA counties working to site a solar power facility and use it as a renewable energy source.

Stormwater BMP Funding

Develop revolving loan fund for Wissahickon WQIP implementation, and explore a countywide BMP subsidy program, which could be based off of ARPA funding availability.

Streetscape BMPs and Trees in the Urban Landscape

Develop standards for effective streetscape BMPs and trees in the urban landscape. This would include an updated MCPC-recommended planting list in the form of a spreadsheet.

Sustainable and Green Parking Lots Guidebook Outreach

Reintroduce the *Sustainable Green Parking Lots* guidebook to communities. This will include outreach and presentations to EACs and planning commissions.

Utility-Scale Solar Guidebook

Develop a document that provides educational materials and model ordinance language to assist municipalities in regulating utility-scale solar developments.

Norristown Dam Hydroelectric Facility

Evaluate dam ownership/facility development options and pursue a Federal Energy Regulatory Commission (FERC) permit. A hydroelectric dam could provide approximately 80 percent of the county's energy needs at its Norristown-based facilities.

Schuylkill Dredging

Explore dredging in the Norristown area of the Schuylkill River with interested municipalities. Dredging could have a positive impact on floodway mitigation and support waterfront development in a more sustainable manner.

Effective Growth

This Focus Topic concentrates on accommodating market-driven population and business growth in a manner that enhances our towns and neighborhoods and maintains the county's high quality of life. Properly managed growth that directs development to areas with the public infrastructure to support it will not only increase opportunities for community redevelopment and revitalization but will allow the county to retain its highly productive agricultural lands, environmentally sensitive lands and waterways, and areas having unique scenic, cultural, or historic value.

POTENTIAL ISSUES: Handling density, Transit-oriented development (TOD), Historic preservation, Conservation

Moore Park Master Plan and Official Map

Complete the master plan and official map for the redevelopment of the Moore Business Park in Upper Merion. This is a design and planning effort to facilitate the redevelopment of the business park with greater attention to mixed-use buildings and amenities while accommodating two future transit stations.

Return on Environment Study

Complete the return on environment study. This study focuses on the economic value of protected open space in Montgomery County and will be used to promote countywide open space preservation efforts.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
Moore Park Master Plan & Official Map	Community Planning	Design Planning, Transportation Planning, GIS, Graphics	Short
Return on Environment Study	Trails & Open Space Planning	DVRPC, Community Stakeholders and Organizations, Municipalities	Short
School District Enrollment Studies	County Planning	Select School Districts	Short
Trails and Open Space Strategic Plan	Trails & Open Space Planning	Design Planning, Graphics	Short
Circle of Progress Master Plan	Community Planning	Design Planning, Transportation Planning, GIS, Graphics, Pottstown	Medium
Food Policy Council	County Planning	HHS, Outside Organizations	Medium
Open Space Fund Management	Trails & Open Space Planning	County Administration	Medium
Open Space Strategic Preservation	Trails & Open Space Planning	PTHS, Natural Lands, PERT, Municipalities	Long
TOD Model Ordinance Outreach	Community Planning, Design Planning	Transportation Planning, Communications	Long

School District Enrollment Studies

Produce up to five school district enrollment studies in 2022, as some districts with earlier studies are looking to update their projections. These studies help districts to better understand their population trends and how these trends will influence the services and facilities that each district provides.

Trails and Open Space Strategic Plan

Complete the 10-Year Trails & Open Space Strategic Plan. This plan will provide guidance and criteria toward targeting where open space is most essential to preserve while also assessing the county's own trails and open space holdings to identify where expansion and acquisition should occur.

Circle of Progress Master Plan

Initiate the master planning process for the Circle of Progress in Pottstown. This is a design and planning effort to reimagine the redevelopment of the business park and increase its viability into the future.

Food Policy Council

Initiate a countywide food policy council to address local food initiatives and needs. This is one of the implementation strategies in Eat Local Montco, MCPC's local food promotion imitative.

Open Space Fund Management

Evaluate methods and strategies for expending and granting county open space funds. The possibility of an open space grant program will be explored to provide more options to muncipalities and greater equity in the process of identifying opportunities for conservation.

Open Space Strategic Preservation

Pursue the conservation of key properties in the county as identified in the 10-Year Trails & Open Space Strategic Plan.

TOD Model Ordinance Outreach

Develop an approach to work with communities to implement the TOD model ordinance for areas around train stations. Seek out communities who are considering changes or updates to their transit areas.

Housing Attainability

A safe and affordable home is linked to much more than just having a shelter. A home is tied to health outcomes, educational attainment, work productivity, and more. The focus topic of Housing Attainability will support the county's work toward providing resources, so everyone who lives (or wants to live) in Montgomery County will have equal opportunity to live in an affordable home and a thriving community. Homes for All represents the countywide effort to address the shortage in attainable housing at all income levels in the county. We will continue the implementation of Homes for All with the creation of an advisory body under Your Way Home.

POTENTIAL ISSUES: Homes for All, Housing construction, Housing types and diversity, Regulations

Characteristics of New Housing Study

Update the characteristics of new housing units 2010 study using 2020 Census data (with an accompanying webinar). This report analyzes newly created census blocks with one housing type to identify specific characteristics, including school children generated per housing unit.

Data Report Integration with Homes for All

Integrate housing attainability and affordability issues into our existing annual housing data reports, such as the median housing sales price and new housing units built studies.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
Characteristics of New Housing Study	County Planning	Graphics	Short
Data Report Integration with Homes for All	County Planning	Communications	Short
Homes for All Staff Structure	County Planning, Housing and Community Development, Commerce		Short
Housing Hub	County Planning	GIS, Communications	Short
Missing Middle Report	County Planning	Community Planning, Design Planning, Graphics	Medium
Regional Housing Initiative	County Planning	DVRPC	Medium
Homes for All Outreach and Education	County Planning, Community Planning	Communications	Long

Homes for All Staff Structure

Continue the implementation of the Homes for All initiative with greater definition of staff roles and responsibilities. An organizational structure and bylaws for the Your Way Home Montgomery County Governing Board overseeing Homes for All will also be created.

Housing Hub

Create an online hub for housing data, publications, and information. This will serve as the centralized online presence of Homes for All.

Missing Middle Report

Complete the research portion of the missing middle housing report, and begin focused study on the housing types that could work best for the county. Missing middle housing provides a range of housing types similar in scale and form with single-family detached homes but more densely developed.

Regional Housing Initiative

Contribute to DVRPC's regional study and advisory committee on preserving and promoting affordable and workforce housing. This new initiative is still taking shape with county and municipal input.

Homes for All Outreach and Education

Organize and participate in a county-sponsored housing summit. Staff will continue housing education and outreach with a future Planning Smarter event and ongoing municipal outreach.

Trail Network

Montgomery County's robust and expanding trail network makes the county a more enjoyable, healthy, and accessible place to reside and work. Trails provide respite and recreation. They get people to key destinations and connect communities. Opportunities to plan for, engineer, and construct new trails across the county are bolstered by a diverse collection of partners and supporters ranging from our local municipalities, the Circuit Trail Coalition, and grassroot trail advocacy organizations. This broad, collaborative, and dynamic synergy remains critical to seizing these expansion opportunities, advancing our efforts to expand the diversity of our trail users, and improving access to the network for as many county residents as possible.

POTENTIAL ISSUES: Trail network expansion, Connectivity, Destinations, Recreation, Diversity/Access/Awareness

E-Bike Policy Development

Develop a county e-bike policy for the trail system (Bike Montco implementation initiative).

Springfield Trail Network Feasibility Study

Update the township's open space plan trail network map to recognize new trail connections, and reevaluate proposed trail routes, including an analysis of sidewalk gaps.

Trail Junction Center

Complete architectural and engineering design for the structure. This unused site will provide community space and form a new nexus for the intersections of the Schuylkill River and Chester Valley Trails.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
Chester Valley Trail Construction	Trails & Open Space	PTHS, Transportation Planning	Short
Cross County Trail Floodwall Construction	Trails & Open Space		Short
E-Bike Policy Development	Trails & Open Space	PTHS, Transportation Planning	Short
Pennypack Trail Safety Improvements	Trails & Open Space	Lower Moreland Twp, PTHS	Short
Springfield Trail Network Feasibility Study	Community Planning	Trails & Open Space, Graphics	Short
Wissahickon Trail Floodwall Construction	Trails & Open Space		Short
Cross County Trail Advanced Feasibility	Trails & Open Space	PTHS, Wissahickon Trails, SEPTA	Medium
Cross County Trail Erdenheim Farm Design/Construction	Trails & Open Space	PTHS, Whitemarsh Foundation, Erdenheim Farm	Medium
Pennypack Trail Extension	Trails & Open Space	City of Philadelphia, PTHS	Medium
Schuylkill River Trail 422 Connector Design/Construction	Trails & Open Space	Lower Pottsgrove Twp, PTHS	Medium
Trail Junction Center Design	Trails & Open Space	PTHS	Medium
Wissahickon Trail Feasibility	Trails & Open Space	City of Philadelphia, PTHS, Springfield Township	Medium
Cross County Trail East Advanced Feasibility/Design	Trails & Open Space	PTHS, local municipalities	Long
Cross County Trail Germantown Pike Bridge Design	Trails & Open Space	Transportation Planning, PTHS, PennDOT	Long
Sunrise Trail Acquisitions	Trails & Open Space	Local municipalities	Long
Trail Access, Diversity & Awareness Implementation	Trails & Open Space	Design Planning, PTHS	Long
Trails Advisory Committee Creation	Trails & Open Space	Open Space Board	Long
Trail Crossing Renovations	Trails & Open Space	PTHS	Long

Trail Access, Diversity, and Awareness

Award contract for design services at the Haws Avenue access point and continue to seek additional outside grant funding for public art improvements for the Schuylikill River Trail in Norristown.

Trails Advisory Committee Creation

Explore and create a trails advisory committee comprised of trail stakeholders. This committee will result in a permanent structure for engagement and accountability on topics related to trail development, design and equity priorities.

Trail Crossing Renovations

Work with PTHS to prioritize safety upgrades to existing trail road crossings with the 2017 trail crossing evaluation study serving as the framework. At least one design/construction project will commence in 2022.

Chester Valley Trail (CVT)

Complete construction of the CVT extension and hold a ribbon-cutting event. The completion of this segment will create a continuous 18-mile trail route between Norristown in Montgomery County and Exton in Chester County.

Pennypack Trail

Complete construction of safety upgrades at Terwood Road Crossing and coordinate with PTHS to extend trail from existing terminus near Rockledge/Shady Lane to the Montgomery County/Philadelphia boundary.

Wissahickon Trail

Complete the feasibility study for the segment between Forbidden Drive and Morris Arboretum. In coordination with the City of Philadelphia, an advanced feasibility study will then commence to identify the preferred alignment to fill this key gap in the Circuit Trail network.

Schuylkill River Trail 422 Connector

Complete design/engineering of the 422 connector. Depending on design schedule outcome, this key trail gap project will be bid and awarded for construction.

Cross County Trail

Complete the Germantown Pike bridge feasibility study in Plymouth Township and commence preliminary engineering work. Advanced feasibility studies will also be initiated for the segments between Germantown Pike and Joshua Road and between Skippack Pike and the Fort Washington SEPTA station. Further east in Whitemarsh Township, negotiations will continue with Erdenheim Farm as engineering plans are advanced to 100 percent, followed by the award of a construction contract. Floodwall construction at the Spence property will be completed as required mitigation resulting from the proposed Cross County Trail pedestrian bridge over the Wissahickon Creek. The advanced feasibility study for the eastern-most portion of the trail between Welsh Road and the Pennypack Trail will be completed and followed by the commencement of preliminary engineering services.

Sunrise Trail

Continue dialogue with key stakeholders, landowners, and Natural Lands regarding opportunities to secure land and easements to accommodate the future Sunrise Trail.

Transportation Evolution

Montgomery County communities are more diverse than ever with new residents, varied housing, and changing desires for how to get around. Transportation Evolution means that roads are accommodating more modes than vehicular traffic, public transit will become more frequent and less reliant on the peak commuter, and our highways will host shorter local trips. Under the Transportation Evolution theme, we will plan for, create, and invest in a balanced transportation system that provides our citizens with a full range of choices to meet the needs of the underserved while keeping our communities economically competitive.

POTENTIAL ISSUES: Multimodal emphasis, Electric vehicles, PA Turnpike interchange expansion, Rail expansion

County Aviation Plan

Write and distribute a new policy-focused plan that addresses policy considerations for emerging issues in the air transportation industry and their effects on Montgomery County's existing airports.

Montco Pikes Study

Complete and publish the Montco Pikes study. This is a planning effort to investigate future improvements to six major county-owned road corridors: Germantown Pike, Butler Pike, Easton Road, Swamp Pike, Sumneytown Pike, and Geryville Pike.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
County Aviation Plan	Transportation Planning	DVRPC, Community Planning, County Planning, Environmental Planning, Graphics	Short
Montco Pikes Study	Transportation Planning	Community Planning, Graphics	Short
On-Road Bicycle Lane Expansion - TMA Collaboration	Transportation Planning	GVFTMA, Partnership TMA, Community Planning	Short
Safe Routes to School Walk Audits	County Planning	Office of Community Information and Education (HHS)	Short
Strategic Transit Plan	Transportation Planning	County Planning, Community Planning, SEPTA	Short
Electric Cars and Ride-Share Study	Design Planning, Transportation Planning	Environmental Planning, Community Planning, GIS, Graphics	Medium
Regional Transportation Funding	Transportation Planning	DVRPC, SEPTA, SE PA Counties	Medium
Transportation Improvement Inventory (TII)	Transportation Planning	Community Planning, Graphics, GIS, Communications, Municipalities	Medium
On-Road Bicycle Lane Expansion PennDOT Repaving Partnership	Transportation Planning	DVRPC, PennDOT, Municipalities	Long
Ridge Pike Improvement Project	Transportation Planning	Community Planning, Plymouth Township, Whitemarsh Township, Springfield Township	Long
SEPTA KOP Rail Project	Transportation Planning	SEPTA, KOP-BID, Upper Merion Township, Community Planning	Long
Technological Changes to Personal Vehicles	Transportation Planning	DVRPC, Community Planning, Environmental Planning	Long
Tri-County Passenger Rail Service to Reading	Transportation Planning	County Administration, Communications	Long
Turnpike Corridor Reinvestment Project Implementation	Transportation Planning	County Planning	Long

On-Road Bicycle Lane Expansion – TMA Collaboration

Partner with the county's two transportation management associations (GVFTMA and PTMA) to assist municipalities in the funding and implementation of bike lanes outside of the PennDOT resurfacing program (Bike Montco implementation initiative).

Safe Routes to School Walk Audits

Complete at least one school walk audit for the Abington School District. Walk audits are performed in partnership with the county's health and human services department and school districts that agree to participate in order to identify ways to improve walkability around specific school buildings (Walk Montco implementation in initiative).

Strategic Transit Plan

Develop a strategic plan for the future of transit services in Montgomery County, with an emphasis on emerging technology and travel patterns. This effort will catalog the county's existing transit system and lay out a vision for transformative twenty-first century transit services.

Electric Cars and Ride-Share Study

Address how emerging technologies, such as electric cars and ride-share alternatives, affect parking lot and street parking and drop-off design. This initiative will also involve researching parking ratios for electric car charging, assessing how that may change over the next few years, and producing a report on these trends in Montgomery County.

Regional Transportation Funding

Work with regional partners to advance legislation that enables PA counties to raise and control new revenue dedicated to funding local transportation priorities. Regional transportation funding would ensure that Montgomery County can fund high-priority capital projects listed in Montco 2040 across all modes that otherwise could not be funded from the TIP and SEPTA capital budget.

Transportation Improvement Inventory (TII)

Undertake the planning process to build a countywide inventory of potential/future major transportation needs (road, bridge, highway, and transit) to inform future TIP and county comprehensive plan update decisions.

On-Road Bicycle Lane Expansion – PennDOT Repaving Partnership

Work with PennDOT, DVRPC, and municipalities to install on-road bicycle facilities on state-owned roads as part of PennDOT's resurfacing program (Bike Montco implementation initiative).

Ridge Pike Improvement Project

Manage engineering, construction, and project delivery for all four sections (A, B, C, & D) of the project. Ridge Pike between Norristown and Philadelphia is a county-owned road, and this effort will reduce congestion and make it safer to walk and use transit. Sections B & D are approaching construction in 2022, while Sections A and C are still in design.

SEPTA KOP Rail Project

Work with SEPTA and other local partners to design, fund, and promote the KOP Rail Project, including stakeholder involvement in SEPTA's Transit-Oriented Development & Value Capture study. KOP Rail is an extension of the Norristown High Speed Line ("M" Line) to employment centers in King of Prussia.

Technological Changes to Personal Vehicles

Address how emerging technologies, such as electric power and automated software, may or may not change commuting patterns and land use within Montgomery County's communities. This scenario planning exercise may result in a report outlining different futures and outcomes.

Tri-County Passenger Rail Service to Reading

Provide policy and technical assistance to leaders from Montgomery, Chester, and Berks Counties to create and resource a multi-jurisdictional rail authority whose mission is to reactivate passenger rail service from Reading through Pottstown, Phoenixville, and Norristown into Philadelphia.

Turnpike Corridor Reinvestment Project Implementation

Partner with the PA Turnpike Commission (PTC) on the design of the Lafayette Street interchange, and engage the PTC staff on a future strategy to fund and construct the remaining interchanges from the Turnpike Corridor Reinvestment Project.

Planning Technology Expansion and Tools

This topic encompasses the ways in which we produce our planning work, engage with our audience, and ultimately present our work to the public. Most of these elements continue to evolve in how we approach them through GIS, online applications, social media, and new software and tools. The goal is to develop new and effective ways to reach more people while providing information that is easier to understand. Elements of diversity, equity, and inclusion will be important to incorporate into these methods.

POTENTIAL ISSUES: Website upgrade, Online GIS (experiences, story maps, dashboards), Apps, Public outreach, DEI

411 Database

Migrate MCPC's 411 Database to Constant Contact. This database, consisting of contact information for a variety of groups, is the master database for all contact information and is used to send correspondence, emails, and HTMLs.

CyPics Database

Manage the CyPics photo database and continue to educate/familiarize staff on database functionality. CyPics is the master database for MCPC's photographs and is populated by all staff members. It is organized to be searchable using a variety of factors.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
411 Database	Communications, Administration		Short
MCPC Website	Communications	All Sections	Short
NearMap Building Footprint Layer	GIS		Short
Transition of Top-Level Domain from .org to .gov	Communications	All Sections	Short
MCPC Publications Directory	Communications, Administration	All Sections	Medium
MCPC Website Content	Communications	All Sections	Medium
Planning Data Hub	County Planning	GIS	Medium
Planning GIS Hub	GIS		Medium
GIS Data Workflow	GIS	All Sections	Long
Video Utilization	Communications, Design Planning		Long
Web Experience	GIS, Graphics	Communications	Long

NearMap Building Footprint Layer

Update the building footprint layer for NearMap, our aerial photography software tool. Maintenance of our building footprint layer will result in an accurate depiction of buildings throughout the county.

Transition of Top-Level Domain from .org to .gov

Transition Montgomery County's top-level domain from .org to .gov in all MCPC printed and online resources, such as the MCPC website, databases, publications, business cards, etc.

MCPC Publications Directory

Organize and create a directory for MCPC publications and coordinate development of an online database. The directory and database will be used to help staff easily locate a publication in MCPC's office and to make searching for online publications easier by providing a database with diverse search functionality.

MCPC Website

Update overall content structure and work on developing uniform page templates. Continue ongoing website management.

Planning Data Hub

Create a new data hub, which will replace the Montco Planning Data Portal, inclusive of our county-level data as well as other relevant data sets.

Planning GIS Hub

Create a planning GIS data hub that will allow our department to display the different public-facing GIS projects we have created all in one place.

GIS Data Workflow

Continue coordination with GIS staff to maximize workflow efficiency, product accuracy, and use of data as a planning tool as well as an informational asset.

Video Utilization

Expand the use of video to convey our messaging for good planning and design and to promote our products, services, and initiatives.

Web Experience

Continue to develop standards for the process and branding of MCPC web experience products. Web experiences are the most current dynamic form of content presentation utilizing GIS from ESRI.

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CHAPTER 2 – SIGNATURE INITIATIVES

The work items in this section are built into some of our larger-scale programs that often expand beyond a singular focus topic and address several or all of them. They also represent structured formats, such as a governing board/funding stream. Projects that support these initiatives or represent improvements to their operation are identified in this chapter.

County Comprehensive Plan

Montco 2040: A Shared Vision, adopted in 2015, set forth planning goals and principles to guide the county for at least the next ten years. As is customary and required by the *Pennsylvania Municipalities Planning Code* (MPC), the county will be preparing a new and updated comprehensive plan targeted for adoption in 2025.

- **Annual Implementation Report** - Prepare the 2022 implementation report for Montco 2040.

- **County Transportation Program (CTP)** - Award a new round of grants to local projects under the program. The CTP, a competitive grant program for municipalities, awards a portion of the county's annual $5 vehicle registration revenue to locally led projects that support municipal transportation projects and the county's comprehensive plan.

- **Montco 2040 Implementation Grant Program** - Award a new round of grants to local projects that meet the goals of the comprehensive plan, with particular focus on eligible projects under Walk Montco and Bike Montco, resiliency and adaptation, and downtown and community destinations.

- **Montco 2050 Existing Conditions** - Begin planning work for Montco 2050, the next iteration of the county's comprehensive plan.

- **Montco 2050 Vision Plan Development** - Begin outreach for creating the "vision" of Montco 2050. Engage stakeholders, produce surveys, and narrow down the priorities for the plan going forward.

PROJECT	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
Annual Implementation Report	County Planning	Graphics, All County Departments	Short
County Transportation Grant Program	Transportation Planning	All Sections, Commerce, Housing and Community Development, County Administration	Short
Montco 2040 Implementation Grant Program	County Planning	All Sections, Commerce, Housing and Community Development, County Administration	Short
Montco 2050 Existing Conditions	County Planning	All Sections	Medium
Montco 2050 Vision Plan Development	County Planning	All Sections	Long
Hazard Mitigation Plan	Environmental Planning	County Department of Public Safety, neighboring counties, municipal Emergency Operations Departments, Graphics	Medium
Equity Plan	County Planning	All Sections	Short
Community Planning Assistance Program	Community Planning	All Sections	Long
Open Space Board	Trails & Open Space	Administration	Long
Open Space Opportunities	Trails & Open Space	Environmental Planning	Long
Open Space Partner Coordination	Trails & Open Space	Natural Lands, PERT, local municipalities	Long
Farmland Preservation Program	County Planning	GIS, Administration	Short
Farmland Preservation Database	County Planning	GIS, IT	Medium
Montgomery Awards Program	Design Planning	Communications, Graphic, GIS	Short
Montgomery Awards Web Experience	Design Planning	GIS, Graphics	Short
Planning Smarter Series	Communications	All Sections	Short
2023 APA National Conference	Design Planning	All Sections	Medium
ARPA/IIJA Funding	All Sections	County Administration	

Hazard Mitigation Plan

The goal of the *Montgomery County Hazard Mitigation Plan* (HMP) is to minimize or eliminate the long-term risk to human life and property from known hazards by identifying and implementing cost-effective mitigation actions. While the current plan was last updated in 2017, a new plan update will be drafted and adopted to cover the next five-year cycle in 2023. The planning process involves a broad and diverse steering committee, including many county departments and outside partners.

Equity Plan

The planning commission will create and implement a new equity plan to help guide department policies on both internal operations and external planning procedures. The plan will address issues of diversity, equity, and inclusion in a comprehensive manner to find changes in our operations that are of benefit to staff members and to all Montco communities.

Community Planning Assistance Program

The planning commission provides planning assistance services to more than half of the municipalities in the county. These services are contracted in three-year terms and can include a wide variety of assistance from comprehensive planning to zoning or SALDO code updates, depending on the needs of the municipality. A full catalog of work performed in 2021 and upcoming work in 2022 is included in Chapter 4.

Open Space Board

MCPC staff serves as support for the Montgomery County Open Space Board. The board, comprised of five members appointed by the Montgomery County Commissioners, reviews open space grant applications and makes recommendations to the county commissioners for open space acquisition and preservation.

- **Open Space Opportunities** - Respond promptly to open space preservation inquiries from external sources (e.g., municipalities, landowners), and refine the process for responding and evaluating opportunities.

- **Open Space Partner Coordination** - Continue to build partnerships with key open space advocates and organizations.

Farmland Preservation Board

MCPC supports the farmland preservation board with its authority to enter into preservation easements with the owners of eligible farmland in Montgomery County. The program follows state program guidelines and utilizes a combination of state, county, and municipal funds.

- **Farmland Preservation Program** - Administer the farmland preservation program, attract new applicants, and maintain relationships with the county's growing number of preserved farm owners.

- **Farmland Preservation Database** - Coordinate with IT staff to develop a new farmland preservation database. Migrate historic data and files to this database to better manage the program.

Planning Education

MCPC sponsors planning courses, offers educational presentations (virtual and on-site), and participates in regional, state, and national planning education and outreach activities with partners, including the American Planning Association (state and local chapters).

- **Planning Smarter Series** - Manage and promote the annual Planning Smarter series. This informative series offers PMPEI courses on community planning, subdivision and land development ordinances, zoning, and zoning administration. It also provides up to three events throughout the year focused on specific planning topics of interest to our municipal partners and the general public.

- **Montgomery Awards Program** - Manage the Montgomery Awards Program, and investigate an additional award for nonprofit efforts. The Montgomery Awards Program recognizes the best in planning, design, environmental sustainability, and advocacy in Montgomery County.

- **Montgomery Awards Web Experience** - Create a web experience to highlight all current and past winners of the Montgomery Awards with interactive features to explore these exceptional award recipients.

- **2023 APA National Conference** - Participate in the committee for the upcoming APA national planning conference. The national planning conference will be in Philadelphia in spring 2023.

ARPA/IIJA Funding

The American Rescue Plan Act (ARPA) and the Infrastructure Investment and Jobs Act (IIJA) offer expansive opportunities to fund valuable local programs and projects that go toward the COVID-19 recovery and generational investment in infrastructure. MCPC will submit programs for consideration as well as assist the county in implementing its recovery and infrastructure projects as needed.

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CHAPTER 3 – CORE FUNCTIONS

Core Functions include projects and responsibilities carried out by the planning commission, often on a regular or cyclical basis. This work comes from all of the planning sections and is otherwise not covered in the previous two chapters. Examples include data reports, inventories, land development reviews, budgeting, annual reports, household hazardous waste events, intradepartmental coordination, TIP management, and state planning or regional coordination groups.

PROJECT	DESCRIPTION	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
Annual Budget	Prepare the annual budget at the direction of the MCPC Executive Director.	Administration	Management	Short
Board Support	Provide support, including managing virtual meetings, preparing agendas, and writing meeting minutes, to MCPC's four boards (MCPC, MCTA, agricultural land preservation board, and open space board).	Administration	Transportation Planning, County Planning, Trails & Open Space Planning	Short
General Support Services	Provide general services including reception, word processing/editing, stamp and seal, sales, and customer service.	Administration		Short
Municipal Directory	Update the official directory of local officials with new information from all 62 municipalities.	Administration	Communications	Short
Personnel Actions	Manage required paperwork (hiring, promotions, resignations, retirements) for human resources.	Administration	Executive Management	Short
Procurement	Procure items needed by staff, including advertising, supplies, toner/plotter supplies, and office furniture.	Administration	Purchasing	Short
Single Audit	Compile and organize invoices and reimbursements at the direction of the controllers office for single audit requirements.	Administration	Transportation Planning, Trails & Open Space Planning, Controller	Short
Time and Attendance	Manage and enter time sheets into a database along with the county's payroll system.	Administration	Payroll	Short
MCPC Annual Report	Produce the 2021 MCPC Annual Report, which highlights the many achievements of MCPC each year.	Communications	All Sections	Short
MCPC Branding	Elevate MCPC branding with newly designed event products, including tablecloths, runners, and telescoping banners.	Communications		Short
Planning Perspectives Newsletter	Customize the newsletter design and transition the "Planning Perspectives" newsletter into a bimonthly publication. This newsletter provides information on MCPC's projects, programs and initiatives, publications, and planning resources, as well as opportunities for public participation, grant information, and staff news.	Communications	All Sections	Short
Writing Style Quick Guide for MCPC Staff	Complete writing guidebook for MCPC Staff. This customized guidebook will provide a writing style resource for all staff members to reference when writing or editing a document.	Communications	All Sections	Short
Social Media	Utilize and expand social media, email blasts, print materials, and the MCPC website to share planning information and engage the public.	Communications	All Sections	Long
Quarterly Construction Report	Continue the quarterly report, which details ongoing construction projects in the county. This is a collaborative effort with the county's commerce department.	County Planning	Commerce	Short

PROJECT	DESCRIPTION	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
County Analytic Reports	Produce annual reports and integrate an online mapping or web experience component for the following: Annual Summary of Development Activity, Median Housing Sales Price, Housing Units Built, Nonresidential Construction, and inventories (MF/SFA Developments, Shopping Centers, Age-Restricted Development, Mobile Homes, and Business Parks).	County Planning	Communications	Short
247 Review Database	Manage the online 247 Review Submission Portal and maintain the corresponding database.	County Planning	Administration	Long
247 Reviews	Continue to prepare Act 247 Land Development, Subdivision, and Zoning Amendment reviews for all communities in Montgomery County. This results in an in-depth review for all subdivision and land developments and could include redesigns for certain sites.	Design Planning, Community Planning	Transportation, Environmental, Open Space & Trails Planning, and County Planning, GIS, Administration	Long
American Planning Association of Pennsylvania (APAPA)	Continue to serve on the State Chapter Legislative Committee of APA and the Southeast Section Council to affect policies, practices, and legislation related to climate change, transportation, and housing initiatives.	Design Planning, Transportation Planning	Communications	Long
Household Hazardous Waste Collections	Hold seven site collection events, including permitting, participant registration, and follow-up activities.	Environmental		Short
Inspection and Reporting Protocol for Stormwater Facilities	Develop and implement a protocol with assets and infrastructure to ensure all stormwater facilities on county properties are inspected.	Environmental	Assets and Infrastructure	Short
901, 903, 904, and HHW Grant Applications	Prepare and submit grant applications to recoup recycling manager salary, waste planning costs, and a portion of the HHW event costs.	Environmental		Short
County Waste Disposal Site Licenses	Implement the Municipal Waste Plan requirement to annually license all waste processing facilities receiving municipal solid waste originating in the county.	Environmental		Medium
PA Recycling Legislation and Policy	Work with PROP as the Legislative Chairperson to track and improve PA legislation and policy. Monitor proposed legislation and coordinate with legislators on revisions and the development of new recycling and waste legislation.	Environmental		Medium
County Office Shredding Program	Coordinate with the vendor and county departments on regular and specially scheduled collections.	Environmental		Long
EAC Coordination/Outreach	Provide guidance and information to municipal EACs, and support the WeConservePA annual state EAC conference.	Environmental	Municipal EACs, WeConservePA	Long
Energy, Resiliency, and Sustainability (ERS) Program	Incorporate sustainability into county activities and projects, including the Justice Center. The ERS Program promotes renewable energy and other elements of sustainability/resilience in county projects and activities.	Environmental	Assets and Infrastructure, Commissioners	Long
MS4 Stormwater Permit implementation	Continue implementation of the county's permit requirements under the PADEP MS4 Stormwater permit, encouraging stormwater BMPs and reducing stormwater quality impacts. Compile annual report for PADEP.	Environmental	Assets and Infrastructure	Long
Recycling Data for Municipalities	Collect and report recycling data from municipalities and vendors and compile and submit on PADEP forms.	Environmental		Long
Recycling Website and Outreach/Education	Provide up-to-date information on locations for recycling various materials for the public, and promote the HHW and other recycling events.	Environmental	Communications	Long

PROJECT	DESCRIPTION	LEAD SECTION(S)	CONTRIBUTING SECTION(S) & PARTNERS	TIME FRAME
County Public Information Map	Maintain the county public information map (COPIM), an easy-to-access road map of the entire county with many points of interest available for the public.	GIS		Short
Street Centerlines	Maintain countywide street centerline, and finish converting to NENA standard format, a federal standard that is needed for use in the county's 911 emergency systems.	GIS		Short
County Rebranding	Participate in the committee for the county's rebranding efforts. This will result in a new look for the county's printed products, including letterheads, envelopes, and business cards.	Graphics	County Communications Department, MCPC Communications, Print Shop	Short
Outside Trails and Open Space Grant Funding	Apply for grants to fund trail and open space projects (e.g., DCNR C2P2, DVRPC RTP/TCDI).	Trails & Open Space Planning	DCNR, DVRPC	Long
Regional Trail Partner Coordination	Coordinate with key trail partner organizations (e.g., Circuit Trail Coalition, DVRPC) to prioritize and advance key trail projects across the county.	Trails & Open Space Planning	Circuit Trail Coalition, DVRPC	Long
TIP Update	Work with DVRPC and our planning partners to craft the region's FY 2023–2034 Transportation Improvement Program (TIP) update.	Transportation Planning	DVRPC, Municipalities	Short
Bike Montco Online Data Management	Ensure that MCPC's data on the location of various bicycle facilities is kept up to date.	Transportation Planning	GIS	Long
Coordination with DVRPC Subcommittees and Initiatives	Coordinate with DVRPC on issues of regional transportation planning important to Montgomery County for efforts involving project programming, transit expansion, long-range planning, congestion, freight, safety, and bicycling.	Transportation Planning		Long
Coordination with PennDOT	Coordinate with PennDOT on project design activities of major highway and bridge projects in the county to advance the recommendations of Montco 2040.	Transportation Planning		Long
Coordination with Roads & Bridges	Coordinate with the county's Roads & Bridges department to assist its efforts to deliver improvement projects on county-owned roads and bridges.	Transportation Planning		Long
Coordination with SEPTA and PART	Coordinate with SEPTA and Pottstown Area Rapid Transit (PART) on capital and operating budgets, service planning, and transit expansion.	Transportation Planning		Long
Coordination with the County's TMAs	Consult with GVFTMA and Partnership TMA to help improve commuting options for the county's residents and employees.	Transportation Planning		Long
Coordination with the PA Turnpike Commission	Coordinate with the PA Turnpike Commission on its planning efforts, such as improvements to I-276 and I-476.	Transportation Planning		Long
Montgomery County Transportation Authority Administration (MCTA)	Staff the administrative and implementation activities of the Montgomery County Transportation Authority (MCTA) each month.	Transportation Planning		Long
Right-of-Way Acquisition for Projects	Continue to oversee the design, right-of-way acquisition, and construction activities for road, trail, and bridge projects, as requested, including the multiple sections of the Ridge Pike Improvement Project, and continue advancing complete streets principles into the design of these projects.	Transportation Planning	Open Space & Trails Planning	Long
Transportation Grant Award Tracking	Track annual transportation grants awarded by the state and region (such as Multimodal Fund, Green Light-Go, Automated Red Light Enforcement (ARLE), etc.), and assist our municipalities in their efforts to obtain such grants.	Transportation Planning		Long

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CHAPTER 4 – COMMUNITY PLANNING ASSISTANCE PROGRAM

Contract Communities Key Goals and Activities

The Community Planning section manages the community planning assistance contract program. In 2021, this program provided community planning resources and guidance to 35 municipalities. Our goal is to provide sound planning advice to municipalities to help them identify, prioritize, and ultimately attain their community improvement goals. The community planning program is also instrumental in supporting multi-municipal planning efforts throughout the county. Additionally, our objective is to promote the goals of the Montgomery County comprehensive plan.

While important planning work took place in every community, some more notable achievements in 2021 involved the adoption of comprehensive plans in Bridgeport, Upper Gwynedd, and New Hanover. In addition, significant progress was made in the development of comprehensive plans for the townships of Abington, Cheltenham, Lower Frederick, Lower Providence, and Worcester, and the Upper Perkiomen Valley. Other notable planning efforts concluded with the adoption of a transit-oriented development zoning district in Bridgeport, a comprehensive sign ordinance update in West Norriton, a historic preservation ordinance in Narberth, the Keim Street Gateway Overlay District in Pottstown, and an accessory dwelling unit ordinance in Salford.

ABINGTON

2022 Initiatives

- Complete and adopt *Vision2035: Abington's Comprehensive Plan*.

- Guide the township in its adoption of the draft subdivision and land development ordinance and planned updates to zoning ordinance.

- Initiate and make significant progress on parks and recreation plan to supplement comprehensive plan.

2021 Accomplishments

- Held public workshop on future land use and conducted online transportation survey with interactive maps for the comprehensive plan. Completed draft chapters for most of plan.

- Significantly contributed at staff and public meetings regarding proposed zoning for residential development at Willow Grove Park Mall and expansion of Penn State Abington.

AMBLER

2022 Initiatives

- Complete parks plan and site designs for Pickering Field and 44 Tennis Avenue.
- Initiate drafting of historic preservation ordinance.

2021 Accomplishments

- Adopted the borough's energy transition/sustainability plan, Ready for 100 (RF100).
- Adopted zoning revisions for small wireless facilities, implementing the latest regulatory rules update from the Federal Communications Commission.
- Conducted a program of community workshops to obtain public input on the provision of amenities at borough parks.

BRIDGEPORT

2022 Initiatives

- Initiate site master plan for the Bridgeport Business Park.
- Initiate the development of a streetscape plan and design guidelines for 4th Street.
- Assist with grant writing for the implementation of the comprehensive plan.

2021 Accomplishments

- Completed and adopted TOD ordinance.
- Completed and adopted comprehensive plan.

CENTRAL PERK REGION

2022 Initiatives

- Publicize and support updates to the regional trails and amenities map.
- Develop a guidebook and strategies for private landowner stewardship.

2021 Accomplishments

- Completed and published regional trails and amenities map.
- Developed a strategy for advancing implementation of best management practices for private landowners.
- Provided updates on county reports and policies and relevant legislation.

CHELTENHAM

2022 Initiatives

- Continue to make significant progress toward completion of the comprehensive plan.

2021 Accomplishments

- Initiated development of comprehensive plan update.
- Completed land developments reviews.

COLLEGEVILLE

2022 Initiatives

- Complete draft of revitalization plan update.

- Continue to provide guidance and assistance for economic development.

- Adopt College Gateway Overlay District.

- Assist with Main Street revitalization by providing project planning and grant application assistance for the Redevelopment Assistance Capital Program (RACP)

- Complete design for 1st Avenue Park and boat launch on the Perkiomen.

2021 Accomplishments

- Adopted the Main Street Commercial Residential District zoning.

- Attended meetings and provided guidance to the borough's economic development committee.

- Drafted College Gateway Overlay District zoning to guide residential and mixed-use development on Main Street adjacent to Ursinus College.

DOUGLASS

2022 Initiatives

- Initiate planning commission review of draft signage and lighting ordinances, and advance them to adoption.

- Complete land developments reviews.

2021 Accomplishments

- Adopted updated landscape ordinance.

- Drafted updates to the signage and lighting ordinances.

- Worked with planning commission throughout the land development review process.

EAST GREENVILLE

2022 Initiatives

- Complete zoning code amendment process.

- Assist borough with grant administration.

- Conduct a historic property inventory, and explore opportunities to promote preservation and adaptive reuse.

2021 Accomplishments

- Assisted with a successful grant application for a Montco 2040 Implementation Program grant for improvements to Bieler Park, as the parks and open space plan implementation.

- Assisted with a successful grant application for a Green Light Go Grant for the replacement of a traffic signal at 4th and Main Streets.

- Completed the rewrite of the borough's subdivision and land development ordinance.

- Initiated zoning code audit and amendment process.

HATBORO

2022 Initiatives

- Adopt walkability report.

- Make significant progress on comprehensive rewrite of zoning ordinance.

- Support implementation of tactical urbanism pop-up improvements to North York Road.

- Continue grant writing and other support for implementation of plans.

2021 Accomplishments

- Initiated full rewrite of zoning ordinance with borough-appointed subcommittee.

- Created a dynamic marketing document to encourage economic development and investment in the borough.

- Continued work on walkability report with completion expected in near future.

- Assisted with implementation of intersection redesigns recommended by comprehensive plan.

INDIAN VALLEY REGION

2022 Initiatives

- Develop a story map and supporting educational materials, advocating for the benefits and proper maintenance of street trees.

- Continue to provide support to the Indian Valley Library as it investigates opportunities for a new library building.

2021 Accomplishments

- Developed a strategy for educating private landowners and Main Street businesses on the value and maintenance of street trees.

- Provided guidance and GIS support to the Indian Valley Library in planning for a new/renovated library building.

JENKINTOWN

2022 Initiatives

- Adopt subdivision and land development ordinance revisions.

- Complete zoning amendments related to accessory dwelling units and short-term rentals.

- Continue to provide grant writing and technical assistance.

2021 Accomplishments

- Drafted sections of the subdivision and land development ordinance, focusing on landscape standards, pedestrian circulation, and definitions.

- Completed a zoning amendment to permit rooming houses.

LANSDALE

2022 Initiatives

- Coordinate adoption of draft sign ordinance.

- Complete redesign plan for Railroad Plaza.

- Work to implement the future land use recommendations of *Lansdale 2040: The Borough's Comprehensive Plan*, including zoning upgrades, better stormwater management, and promotion of renewable energy and sustainable design.

2021 Accomplishments

- Completed draft of sign ordinance.

- Initiated redesign plan for Railroad Plaza, including public outreach, and preliminary recommendations.

- Provided guidance on planting and maintenance of urban street trees and planters.

LOWER FREDERICK

2022 Initiatives

- Adopt comprehensive plan.

- Initiate comprehensive plan implementation.

- Assist in the pursuit of grant funding for township projects.

2021 Accomplishments

- Completed draft of Lower Frederick 2040 comprehensive plan.

- Completed land developments reviews.

- Reviewed proposed ordinance amendments.

LOWER MERION

2022 Initiatives

- Complete a plan for the Main Line Greenway, incorporating active transportation and trail planning principles.

- Continue to attend twice monthly Land Development Committee meetings to review subdivision and land development applications and provide detailed, design-focused Act 247 review letters.

2021 Accomplishments

- Assisted township staff with a rewrite of the SALDO, focusing on complete streets and landscape standards.

- Completed SALDO audits of recently developed projects and in-depth design tests of sites within the township to analyze impacts of the proposed SALDO.

- Completed a greenhouse gas reduction plan with the township's environmental advisory council (EAC), which will be incorporated into an upcoming township sustainability plan.

- Attended twice monthly Land Development Committee meetings to review subdivision and land development applications.

- Presented with township planning staff on multifamily development trends.

LOWER POTTSGROVE

2022 Initiatives

- Continue to provide flexible assistance, including implementation of recommendations from the *High Street Corridor Study*.

2021 Accomplishments

- Completed land developments reviews.

LOWER PROVIDENCE

2022 Initiatives

- Complete draft comprehensive plan and advance to adoption.

- Initiate comprehensive plan implementation, as directed by township

2021 Accomplishments

- Continued update of the township's comprehensive plan, including monthly meetings and public outreach.

- Completed reviews of land developments and ordinance amendments.

LOWER SALFORD

2022 Initiatives

- Continue zoning ordinance audit and updates.

- Continue to provide planning guidance at monthly planning commission meetings.

2021 Accomplishments

- Initiated zoning ordinance audit, and drafted updates as needed.

- Attended meetings and conducted land development and zoning reviews.

MARLBOROUGH

2022 Initiatives

- Adopt updated nuisance ordinance.

- Begin revising heavy industrial and quarrying ordinances, including zoning map changes.

2021 Accomplishments

- Drafted and adopted a revised institutional overlay ordinance.

- Continued development of an updated and more comprehensive nuisance ordinance.

NARBERTH

2022 Initiatives

- Complete and adopt update of SALDO.

- Assist with zoning revisions to address infill housing that encourages preservation of historic buildings while accommodating a greater range of dwelling types.

2021 Accomplishments

- Drafted and adopted historic district ordinance.

- Continued work on SALDO update.

- Assisted with prioritizing parking study recommendations.

- Assisted with significant zoning updates.

NEW HANOVER

2022 Initiatives

- Complete comprehensive rezoning process.

- Complete Wassmer Tract Passive Recreation Plan.

- Complete comprehensive SALDO update.

2021 Accomplishments

- Adopted the comprehensive plan.

- Initiated the comprehensive rezoning process and adopted new Village Mixed-Use District.

- Revised procedural portion of the SALDO.

NORTH WALES

2022 Initiatives

- Adopt walkability study.

- Continue zoning code rewrite.

2021 Accomplishments

- Completed a borough-wide walkability study.

- Drafted updates to the zoning ordinance related to the Transit-Oriented Development District, which were adopted.

- Initiated zoning code audit and rewrite process.

PERKIOMEN

2022 Initiatives

- Continue flexible assistance to support land development process.

2021 Accomplishments

- Provided flexible assistance to the township planning commission, including land development and zoning reviews.

POTTSTOWN

2022 Initiatives

- Continue work with the borough's zoning committee to draft key zoning ordinance rewrites.

- Initiate master planning process for the Circle of Progress.

- Implement sustainability plan recommendations.

2021 Accomplishments

- Assisted the ordinance review committee in the drafting and adoption of various zoning amendments.

- Adopted the Keim Street Gateway Overlay District.

RED HILL

2022 Initiatives

- Continue working with planning commission in the review of several significant land development plans and zoning amendments, including the Kershner/Weaver Tract and 4th Street properties.

- Initiate review of draft revitalization plan update.

2021 Accomplishments

- Completed draft of the revitalization plan update.

- Reviewed several significant land development plans and zoning amendments, including the Kershner/Weaver Tract and 4th Street properties.

ROCKLEDGE

2022 Initiatives

- Continue to provide flexible assistance.

- Assist in pursuit of grant funding for borough park projects.

2021 Accomplishments

- Provided flexible assistance.

SALFORD

2022 Initiatives

- Adopt small wireless facility ordinance.

- Adopt updated lighting/dark skies ordinance.

- Audit zoning and SALDO to develop a list of priority updates.

2021 Accomplishments

- Adopted Accessory Dwelling Unit (ADU) zoning language.

- Completed draft of updated lighting/dark skies ordinance.

- Initiated draft of small wireless facility ordinance.

POTTSTOWN REGION

2022 Initiatives

■ Administer and review grant applications for the Regional Recreation Mini-Grants Program with the Pottstown Area Health & Wellness Foundation.

■ Work with DVRPC on the PART Bus Stop Enhancements Study.

■ Complete the 2021 PMRPC Annual Report.

■ Complete amendments to regional future land use plan to reflect New Hanover Township's comprehensive plan and zoning map updates.

2021 Accomplishments

■ Provided support and coordination for DVRPC's High Street Corridor Study (completed in 2021) and PART Bus Stop Enhancements Study (started in 2021).

■ Attended monthly Pottstown Area Regional Recreation Committee meetings to discuss regional parks and trails projects.

■ Created a story map tool for tracking and reviewing developments of regional significance.

■ Created an interactive dashboard for the "10-Minute Walk Project" with the Pottstown Area Health & Wellness Foundation.

SCHWENKSVILLE

2022 Initiatives

■ Make significant progress toward completion of the SALDO update.

■ Continue to provide flexible assistance to the planning commission and for implementation of the Main Street design guidelines.

2021 Accomplishments

■ Assisted the borough with Main Street revitalization efforts, including drafting zoning amendments for the Main Street Village Commercial Districts.

■ Prepared a Redevelopment Area Plan for 415 Main Street (historic bank building) to assist borough with Request for Proposals (RFP) process.

SOUDERTON

2022 Initiatives

■ Complete revitalization plan.

■ Provide flexible assistance to the borough planning commission, including land development and zoning reviews.

2021 Accomplishments

■ Initiated revitalization plan.

SPRINGFIELD

2022 Initiatives

- Make significant progress toward completion of the SALDO update.

- Prepare an update, with Trails & Open Space Planning, of the township's trail network feasibility study.

2021 Accomplishments

- Completed off-street parking ordinance revisions.

- Continued review and update of township SALDO.

UPPER DUBLIN

2022 Initiatives

- Continue development of the Fort Washington Office Park Landscape and Streetscape Plan.

- Provide flexible planning assistance.

2021 Accomplishments

- Completed first phase of the Fort Washington Office Park Landscape and Streetscape Plan.

- Completed land developments reviews.

UPPER GWYNEDD

2022 Initiatives

- Provide comprehensive plan implementation assistance, such as amendments to the subdivision and land development ordinance and park planning.

2021 Accomplishments

- Conducted virtual comprehensive plan outreach, including a listening session and a virtual open house.

- Achieved adoption of the comprehensive plan.

- Completed design for a promotional postcard for the Environmental Advisory Council.

UPPER MERION

2022 Initiatives

- Complete and adopt Moore Park Master Plan and Official Map.

- Adopt comprehensive plan.

2021 Accomplishments

- Drafted Moore Park Master Plan and Official Map.

UPPER MORELAND

2022 Initiatives

■ Continue work with the advisory planning agency on the comprehensive zoning update.

■ Attend monthly advisory planning agency meetings and conduct land development reviews.

2021 Accomplishments

■ Initiated comprehensive plan implementation, including zoning map and ordinance update.

UPPER SALFORD

2022 Initiatives

■ Assist with final phase of implementation and construction of Park-to-Perkiomen Trail Connector project.

■ Continue support of open space and trail projects.

2021 Accomplishments

■ Supported Park-to-Perkiomen Trail Connector project, including writing grant applications and providing grant and project management.

■ Assisted with open space preservation efforts.

WEST NORRITON

2022 Initiatives

■ Adopt zoning to implement the *West Norriton West Main Street Vision Plan*.

■ Begin update of township's comprehensive plan.

2021 Accomplishments

■ Completed and adopted an update the township's sign ordinance.

■ Began drafting zoning to implement the West Main Street vision plan.

WEST POTTSGROVE

2022 Initiatives

■ Provide assistance with continued implementation of the Keystone Employment & Economic Plan (KEEP) Specific Plan.

■ Provide flexible assistance, including a streetscape plan and design guidelines for West High Street.

2021 Accomplishments

■ Continued assistance with implementation of the Keystone Employment & Economic Plan (KEEP) Specific Plan.

■ Coordinated with the township, and provided feedback on DVRPC's *High Street Corridor Study*.

WORCESTER

2022 Initiatives

- Complete and adopt the comprehensive plan update in first quarter of 2022.

- Provide flexible assistance.

- Process municipal submissions required under the *Pennsylvania Municipalities Planning Code*.

2021 Accomplishments

- Substantially completed township's comprehensive plan update, and conducted two public outreach meetings.

- Provided land development and zoning reviews.

UPPER PERKIOMEN REGION

2022 Initiatives

- Complete draft of comprehensive plan update, with focus on future land use considerations.

- Develop priority stewardship projects and strategies for implementation.

2021 Accomplishments

- Continued coordination for Perkiomen Trail access improvement, including relocation of the trail, pavement markings, and signage.

- Implemented Main Street Greenway initiatives to support Green Lane Borough in securing a TCDI grant, and pursue a Montco 2040 sidewalk improvement grant.

- Initiated comprehensive plan update, including development of a community survey.

APPENDIX

The appendix serves as an index organized by MCPC section. Lists of 2021 achievements and 2022 initiatives are presented for each section. This serves the purpose of reviewing the work that comes out of each section, as was customary with previous work programs. The 2022 initiatives, with full details, are located throughout the main body of this work program in appropriate sections and chapters.

Administration

2021 Key Accomplishments

- Annual budget prepared (approximately $ 3.3 million).

- *2021 Local Government Officials* directory published.

- Administrative support to MCPC Board, MCTA, farmland preservation board, and open space board provided.

- Revenue management service provided.

- Single Audit Work conducted with controllers office.

- Expense budget of approximately $955,000 managed.

- Personnel actions managed.

- Services provided for word processing, MIS, contracts, reception, stamp and seal, procurement, editing, and sales.

2022 Key Initiatives

- Prepare 2023 MCPC budget.

- Continue to provide administrative support for the four boards (MCPC, farmland preservation, open space and transportation authority).

- Coordinate staff office schedule.

- Complete 247 scanning and work with other sections for additional scanning projects.

- Update *2022 Local Government Officials* directory.

Communications

2021 Key Accomplishments

- Planning Smarter series managed and promoted.

- Vibrant social media presence increased (over 300 engaging Facebook posts with over 1,800 friends, numerous tweets attracting over 2,000 followers, over 30 videos posted on MCPC YouTube channel, and over 2.5 million views on MCPC Flickr site).

- Video editing capabilities and production expanded significantly.

- MCPC YouTube channel expanded significantly.

- MCPC Website Content Reorganization Committee formed, web best practices researched, preliminary page content structure developed, ongoing site management continued (new content, page maintenance, monthly and annual updates).

- Fully responsive HTML template developed, and HTML production increased.

- Constant Contact account established, and MCPC capabilities assessed.

- Press releases written, edited, and proofread.

- *MCPC 2020 Annual Report* managed, written, designed, edited, and proofread.

- *Planning Perspectives* newsletter written, designed, edited, proofread, and frequency greatly expanded.

- *2021 MCPC Staff Profiles* developed.

- MCPC editing guidebook research completed.

- Uniform, web-designed staff email signature template completed.

- MCPC branding event products researched and designed.

- CARES Act audiovisual equipment researched and selected.

- Products for MCPC and other county departments produced, including design and development of web pages, plans and reports, event and communications materials (programs, brochures, posters, displays, signs, logos, social and infographics, and branding).

- CyPics photo database managed and tutorial presented to MCPC staff.

2022 Key Initiatives

- Manage and promote Planning Smarter: Montco 2022 series.

- Develop overall content structure and work on uniform page templates for MCPC website.

- Coordinate transiting of county top-level domain from .org to .gov in all printed and online publications.

- Expand and utilize social media, email blasts, print materials, and MCPC website to share planning information and engage the public.

- Continue to enhance video production and expand MCPC's YouTube channel.

- Customize design and transition quarterly *Planning Perspectives* newsletter into bimonthly publication.

- Edit, design, and produce annual publications including data reports, commission newsletters, MCPC work program.

- Migrate MCPC's 411 Database to Constant Contact.

- Produce *MCPC 2021 Annual Report.*

- Complete writing style guidebook.

- Organize and create a directory for MCPC publications with an online database.

- Elevate MCPC branding with new event products.

- Develop products for MCPC and other county departments, including design and development of web pages, plans and reports, event and communications materials (programs, brochures, posters, displays, signs, logos, social and infographics, and branding).

- Manage CyPics photo database.

Community Planning

For a complete summary of accomplishments and initiatives for contract communities, please refer to Chapter 4 of this document. The items listed below involve section-wide administration and operation only.

2021 Key Accomplishments

- Innovative public outreach events for comprehensive plan updates were organized, including virtual events with multiple breakout rooms.

- Fourteen contract renewals were negotiated in coordination with municipal managers/secretaries and approved by governing bodies.

- Community planning assistance contract program fee schedule was reviewed and increased by 1 percent for all 2022 contract renewals.

2022 Key Initiatives

- Continue to develop and incorporate virtual public outreach strategies into our planning processes.

- Expand the use of innovative alternatives to printed products, including the use of ESRI web experiences.

- Utilize the numerous community SALDO updates currently in progress to review and update our model SALDO ordinance.

- Conduct renewal meetings with communities as they approach completion of the third year of their planning assistance contract.

- Continue to assess the program's fee schedule to meet the funding goals of the planning assistance contract program while balancing any adjustment of the rates against budgeting realities associated with current economic conditions.

County Planning

2021 Key Accomplishments

- Montco 2040 comprehensive plan policy maps and other information updated.

- Sixth funding round of the Montco 2040 Implementation Grant Program granted.

- DVRPC initiated and partnered with MCPC on a technical assistance program to boost pedestrian-related project submissions for implementation grants.

- Montco 2040 implementation report for 2021 was prepared at the beginning of the year.

- Homes For All was adopted, and implementation began for this housing affordability plan.

- Two new school district enrollment projection studies started.

- Missing middle housing report research and project scoping began.

- Managed Roslyn Elementary School (Abington School District) ongoing walk audit.

- Research assistance during Hurricane Ida response.

- Five farms preserved under the farmland preservation program, and new offers made.

- Partnership developed with IT to restructure the farmland database.

- Planning started for a county-level food policy council.

- Farmland program's *StalkTalk* newsletter produced.

- Annual reports written: Annual Summary of Development Activity, Median Housing Sales Price, Housing Units Built, Nonresidential Construction, and annual inventories (MF/SFA Developments, Shopping Centers, Age-Restricted Development, and Business Parks).

- MCPC and DVRPC coordinated on updating regional population and employment projections.

- Quarterly construction report initiated and updated regularly.

- County data portal began a modernization process.

- Existing land use map updated for the county.

- 247 review program administered.

2022 Key Initiatives

- Begin planning for Montco 2050 with an evaluation of the data the planning commission has and what we might need to create a new plan.

- Prepare the 2022 implementation report for the comprehensive plan.

- Continue the Montco 2040 Implementation Grant Program.

- Continue implementation of Homes For All.

- Complete two school enrollment projection studies started in 2021, and an additional three reports are scheduled to begin and finish in 2022.

- Complete background research/year one of the missing middle housing report.

- Progress with the creation and administration of a county housing data hub.

- Complete walk audit report for Roslyn Elementary School.

- Coordinate with the county's commerce, health and human services, and other departments.

- Administer the farmland preservation program and continue to find new ways to promote farming in the county.

- Present an educational event for preserved farmland community in light of the ongoing postponement of the agricultural summit.

- Complete data migration to the new farmland database.

- Launch the county's food policy council, and continue the food policy work begun in 2021.

- Produce annual data reports with online mapping or web experience components, and integrate Homes For All into ongoing housing reports.

- Produce an update to the characteristics of new housing units study using 2020 Census data along with a webinar.

- Continue the process of modernizing county data portal display and delivery.

- Continue work to incorporate equity into section planning work and into the overall management of the department.

- Complete the three school enrollment projection studies started in 2021 with another two reports anticipated to begin (and finish) this year.

- Begin updates to the county's data portal related to the 2020 Census.

- Continue the production of the quarterly construction report.

- Administer the online 247 Review Submission Portal and maintain database.

- Participate in DVRPC's regional housing initiative.

Design Planning

2021 Key Accomplishments

- Montgomery Awards program, including profiles and videos, managed and promoted through Planning Smarter event.

- TOD Model Ordinance, including illustrations, content, and outside review, completed and promoted through Planning Smarter event.

- *Sustainable Green Parking Lots* guidebook revisited and promoted through Planning Smarter event.

- Presentations for planning hot topics researched, prepared, and promoted through Planning Smarter event and PSATS Webinar.

- Presentations for APA PA annual conference prepared and presented.

- A total of 94 Act 247 reviews were completed.

- Illustrations for the East Greenville SALDO completed.

- Gateway illustrations for the Lower Frederick comprehensive plan completed.

- Streetscape and landscape analysis for the Cross County Trail in the Fort Washington Office Park in Upper Dublin completed, and first section of detailed landscape plans completed.

- Moore Park Master Plan and Official Map in Upper Merion, including design scenarios, were prepared.

- Redesign options for Lynnewood Gardens in Cheltenham completed.

- Gateway and streetscape illustrations for Worcester comprehensive plan completed.

- Design concepts for Collegeville Main Street rezoning prepared.

- Illustrations of Main Street improvements for PDC conference completed.

- Zoning language and testing for Hatboro Main Street Zoning Update completed.

- Crosswalk designs for Hatboro completed.

- Designs for walk audit in Hatboro prepared.

- Design for the community garden in Norristown prepared.

- Designs for Trail Junction Center and video for trail diversity study prepared and promoted through Planning Smarter event.

- Design scenarios for the redevelopment of Saint Gabriel Protectory prepared.

- Design for trails for the Wassmer Tract Passive Recreation Plan in New Hanover started.

- Redesign for Railroad Plaza in Lansdale started with public outreach.

- Redesign for boat ramp and parking on the Perkiomen Creek in Collegeville completed.

- Road diet design for Park Avenue along Pickering Field in Ambler started.

- Analysis for road design and cut/fill balance for Plymouth Quarry completed.

- Messaging for Justice Center prepared in coordination with county communications and assets and infrastructure.

- SALDO language for Lower Merion Township developed and tested with participation from outside reviewers.

- Landscape ordinance language developed and reviewed for Cheltenham, Jenkintown, Schwenksville, and Lower Merion.

- Committee involvement started with the TCDI grant study for Spring Mill Station and Park.

- Membership in APAPASE section council continued.

2022 Key Initiatives

- Develop an active transportation plan/trails and open space plan for Lower Merion and Narberth (Mainline Greenway) that will include elements of Walk Montco and Bike Montco.

- Complete SALDO testing for Lower Merion, including developing a memo documenting input from MCPC and outside reviewers.

- Complete Moore Park Master Plan and Official Map in Upper Merion.

- Develop an approach to work with communities to implement the TOD model ordinance.

- Continue work on the streetscape and landscape plan for the Cross County Trail in the Fort Washington Office Park in Upper Dublin.

- Complete design for the Wassmer Tract Passive Recreation Plan in New Hanover.

- Continue creating design concepts for Collegeville Main Street Zoning.

- Prepare design ideas for Circle of Progress Master Plan in Pottstown.

- Prepare redesign for Railroad Plaza in Lansdale.

- Complete design for a road diet for Park Avenue along Pickering Field in Ambler.

- Prepare a landscape plan for 44 Tennis Avenue in Ambler.

- Develop streetscape BMPs and trees in the urban landscape standards, including an updated MCPC-recommended planting list in the form of a spreadsheet.

- Develop master plan for Plymouth Quarry site.

- Develop ideas for a potential grant program for BMPs on private properties.

- Reintroduce *Sustainable Green Parking Lots* guidebook, including outreach to communities.

- Investigate how electric cars and ride-share initiatives affect parking lot and street parking and drop-off design.

- Continue coordination with A&I on Justice Center development. This project includes input on Hancock Park and eventual art installations.

- Continue to participate in the committee for the TCDI grant study for Spring Mill Station and Park.

- Manage Montgomery Awards Program, and investigate additional award for nonprofit efforts.

- Continue involvement in the APAPASE section council.

- Participate in the committee for the APA national planning conference in Philadelphia in the spring of 2023.

Environmental Planning

2021 Key Accomplishments

- *Montgomery County Climate Change Vulnerability Assessment* drafted.

- *Wissahickon Water Quality Improvement Plan* (WQIP) drafted and submitted.

- EPA/DEP comments on draft WQIP clarified through several meetings, WQIP revision initiated.

- *Montgomery County Hazard Mitigation Plan* update initiated.

- DVRPC's Water Table steering committee meetings attended and input provided.

- Planning Smarter stormwater event co-presented with Design Planning.

- Montgomery County's MS4 stormwater permit implementation continued.

- Montgomery County Resiliency Partnership meetings attended as county representative.

- Montgomery County's Local Climate Action Plan committee convened, and planning process initiated.

- Justice Center design and sustainability recommendations were provided under the Energy, Resiliency, and Sustainability Program.

- Energy conservation, GHG reduction, climate change resiliency, and sustainability efforts at the county and in municipalities supported.

- Solar/renewable energy and energy conservation promoted.

- Regional PPA Executive Committee RMLI Aggregation Cohort advanced.

- Norristown Dam FERC Permit pursued.

- Seven household hazardous waste events and campaign sign recycling offered.

- Permanent household hazardous waste and drop-off recycling facility pursued.

- Recycling data collection and submission to PADEP in support of municipal recycling programs achieved.

- Oversight and management of county document-shredding program continued.

- Assistance to county EACs and WeConservePA provided.

2022 Key Initiatives

- Submit revised *Wissahickon Water Quality Improvement Plan* for approval and implementation.

- Implement climate change vulnerability assessment recommendations.

- Develop implementation documents and structure to sustain the 20-year WQIP implementation.

- Manage the Montgomery County Resiliency Partnership, and draft climate action plan.

- Advance the Regional Power Purchase Agreement and solar power facility development.

- Select consultant to assist with Norristown Dam Hydroelectric Facility.

- Further the development of the HHW/recycling drop-off facility.

- Collaborate with Community Planning on renewable energy overlay model ordinance.

- Select Planning Smarter event topic and develop presentation.

- Consider stormwater BMP funding program development with design planning section.

- Coordinate the redevelopment of the Glasgow Quarry.

- Evaluate the feasibility of dredging the Schuylkill River.

GIS

2021 Key Accomplishments

- Maps for Abington, Cheltenham, Lower Providence, Upper Moreland, and Worcester comprehensive plans created.

- Countywide land use feature classes maintained.

- 2020 Growth and Preservation/Future land use created.

- Listing of all county board of assessment codes for public distribution created.

- Zoning layers for Abington, Conshohocken, Hatboro, New Hanover and Marlborough updated.

- Zoning web application built.

- Countywide street centerline updated.

- Climate Change Potential Impact Assessment web experience created.

- Dashboards for construction reports and inventories updated.

- TOD model ordinance web experience created.

- TOD model ordinance maps created/updated.

- County parks, trails, and historic sites web application built.

- Walkability assessments done for Hatboro and North Wales.

- Story map developed for PA downtowns conference.

- Maps for Montco 2040 comprehensive plan updated.

- Pottstown vacant land application created.

- 247 proposal letter aerial maps created.

2022 Key Initiatives

- Create a planning GIS data hub.

- Update NearMap building footprint layer.

- Create a web experience for the Montgomery Awards.

- Support and encourage the use of web experiences to present projects online.

- Coordinate with planning staff to update and maintain GIS datasets.

- Maintain countywide street centerline data and finish converting to NENA standard format.

- Maintain county public information map (COPIM).

- Create maps and support staff for all county planning products.

Graphic Design

2021 Key Accomplishments

- A total of 109 graphic requests (87 MCPC and 22 other departments) were completed.

- Montgomery Awards Program, including profiles and, videos managed and promoted through Planning Smarter events.

- Comprehensive plans and updates completed, which included fliers, public workshop posters, and surveys, for several communities: Bridgeport, Upper Gwynedd, Lower Frederick, New Hanover, and East Greenville.

- Comprehensive plans and updates started with considerable progress, which included fliers, public workshop posters, and surveys for several communities (Worcester, Abington, Cheltenham, and Lower Providence).

- TOD model ordinance, including graphic design and web experience, completed and promoted through Planning Smarter event.

- Moore Park Master Plan and Official Map in Upper Merion, including Official Map, draft prepared.

- Grant guidebooks for Montco 2040 Implementation Grant Program and County Transportation Program updated.

- *Montco 2040: A Shared Vision* update completed.

- Quarterly construction reports completed.

- North Wales walkability audit completed.

- PMRPC Annual Report completed.

- CPACE Report completed.

- GHG Emission Reduction Report for Lower Merion designed and in progress.

- Lansdale Sign Ordinance Update completed.

- Farm preservation annual summary and farmland guidebook update completed.

- Brochure and postcard for CPVRPC completed.

- Lafayette Street Extension Project brochure updated.

- County trail maps updated for *Montco 2040: A Shared Vision*, the Primary Trail Network map, and PTHS Department.

- Posters, fliers, and maps completed for several outreach efforts, including APA PA annual conference and the Representative Dean Tour.

- Homes For All report and logo completed.

- COPIM cover design 2021 (web) and street index 2017 (reprinting) completed.

- Recycling fliers redesigned and updated.

- County hazard mitigation plan update started, including public outreach flier.

- Resolutions, business cards, and other basic office requests completed.

- Centenarian program, including posters, fliers, and invitations, managed and promoted with a recognition event for Montgomery County residents over the age of 100.

- Program completed for annual Pennsylvania Sheriffs' Association Conference, hosted by the Montgomery County Sheriff's Office.

- Signage, posters, and graphics completed for Justice Center construction.

- COVID-19 signage, posters, and cards designed and completed for MCPC and all other county buildings.

- Redesign of letterhead and business cards substantially completed for county rebranding committee, which also involved participation in committee.

- County commissioners brochure designed and completed.

- Posters for other departments produced, printed, and mounted, including for President Judge DelRicci and the health and human services.

- Voter signage and flag design completed for the primary and general elections.

- Forms, seals, certificates, and banners designed for county print shop.

- Maps, event posters, signage, and brochures updated (print and web) for all county parks and trails for PTHS.

2022 Key Initiatives

- Develop standards for the process and branding of MCPC web experience products.

- Complete the *Montgomery County Hazard Mitigation Plan*, as required by FEMA and PEMA.

- Complete comprehensive plans, including fliers, public workshop posters, and surveys, for several communities (Worcester, Abington, Lower Providence, and Upper Perkiomen Region).

- Complete Moore Park Master Plan and Official Map in Upper Merion.

- Complete the Multi-Regional Greenway and Stewardship Study.

- Complete the rebranding efforts though work with the county branding committee.

- Update grant guidebooks for Montco 2040 Implementation Grant Program and County Transportation Program.

- Produce quarterly construction reports.

- Complete the GHG Emission Reduction Report for Lower Merion.

- Update the farm preservation annual summary and farmland guidebook.

- Complete and promote the Centenarian program, including posters, fliers, invitations, and a recognition event for Montgomery County residents over the age of 100.

- Complete all graphic elements and support the Planning Smarter event for the Montgomery Awards Program.

- Continue to coordinate with PTHS on updates to maps, event posters, signage, and brochures (print and web) for all county parks and trails.

- Continue work with all other county departments for posters, fliers, maps, and signage as requested.

Trails & Open Space Planning

2021 Key Accomplishments

- Construction of the Chester Valley Trail advanced in Upper Merion, Bridgeport, and Norristown.

- Construction of Pennypack trail crossing improvements at Terwood Road in Lower Moreland initiated.

- Construction of Pennypack Trail between Byberry Road and County Line Road completed.

- Draft feasibility study for the Wissahickon Trail segment between Forbidden Drive and Morris Arboretum in Springfield and City of Philadelphia completed.

- Draft feasibility study for the Cross County Trail/Germantown Pike bridge in Plymouth completed.

- Design/engineering of the SRT 422 Connector in Lower Pottsgrove advanced.

- Floodwall construction at Spence property in Whitemarsh initiated.

- Negotiations with Erdenheim Farm reinstated and advanced for Cross County Trail in Whitemarsh.

- Advanced feasibility study for the Cross County Trail East between Welsh Road and Pennypack Trail initiated.

- Consultant selected to perform architectural and engineering design services for the Trail Junction Center in Norristown.

- Return on environment study for Montgomery County commenced.

- DVRPC RTP grant awarded to county to fund advanced feasibility studies for two segments of Cross County Trail in Whitemarsh: 1) segment between Germantown Pike and Joshua Road and 2) segment between Skippack Pike and Fort Washington SEPTA station.

- DCNR C2P2 development grant application submitted for SRT 422 Connector in Lower Pottsgrove.

- NEA "Our Town" grant application submitted to fund public art projects along SRT in Norristown.

- Planning and designing trails for all users promoted through Planning Smarter event.

- Coordination with PTHS initiated to prioritize safety upgrades to existing trail road crossings (as described in the 2017 trail crossing evaluation study).

- Conservation of key properties in the county pursued (as identified in the 2015 Trails, Parkland & People study).

- The 5.9-acre Lev property in Lower Frederick acquired by county for $125,000.

- Structure demolished at county-owned property located at 51 Park Avenue in Schwenksville.

- Development of the *10-Year Open Space and Trails Strategic Plan* advanced.

- Coordination completed with County Planning section for map revisions related to *Montco 2040: A Shared Vision* update.

2022 Key Initiatives

- Explore/create a trails advisory committee.

- Award contract for design services at the Haws Avenue access point to SRT in Norristown.

- Seek additional outside grant funding for public art improvements for SRT in Norristown.

- Complete Trail Junction Center architectural and engineering design.

- Work with PTHS to prioritize safety upgrades to existing trail road crossings (as described in the 2017 trail crossing evaluation study).

- Develop a county e-bike policy for the trail system (Bike Montco implementation initiative).

- Complete construction of the Chester Valley Trail extension in Upper Merion, Bridgeport, and Norristown.

- Complete construction of the Pennypack trail crossing improvements at Terwood Road in Lower Moreland.

- Coordinate with PTHS to construct portion of Pennypack Trail to extend trail from existing terminus near Rockledge/Shady Lane to the Montgomery County/Philadelphia boundary.

- Complete feasibility study for the Wissahickon Trail segment between Forbidden Drive and Morris Arboretum in Springfield and City of Philadelphia, and commence an advanced feasibility study to identify the preferred alignment.

- Complete return on environment study.

- Complete design/engineering of the SRT 422 Connector and commence construction.

- Complete the Germantown Pike bridge feasibility study in Plymouth, and commence preliminary engineering.

- Initiate advanced feasibility studies for two segments of Cross County Trail: 1) segment between Germantown Pike and Joshua Road and 2) segment between Skippack Pike and Fort Washington SEPTA station.

- Conclude negotiations with Erdenheim Farm for Cross County Trail, advance engineering to 100 percent and award construction contract.

- Complete floodwall construction at Spence property in Whitemarsh.

- Complete advanced feasibility study for the Cross County Trail East between Welsh Road and Pennypack Trail, and commence preliminary engineering services.

- Continue dialogue with key Sunrise Trail stakeholders, landowners, and Natural Lands regarding opportunities to secure land and easements to accommodate the future Sunrise Trail.

- Complete the *10-Year Open Space and Trails Strategic Plan*.

- Evaluate methods/strategies for expending and granting county open space funds.

- Explore possibility of an open space grant program.

- Pursue the conservation of key properties in the county (as identified in the *10-Year Trails and Open Space Strategic Plan*).

- Apply for grants to fund trail and open space projects.

- Continue to build partnerships with key open space advocates and organizations.

- Explore expansion of open space board (e.g., diversity, number of members)

- Respond promptly to open space preservation inquiries from external sources and develop process for responding and evaluating opportunities.

- Coordinate with Community Planning section on open space, recreation, and greenway plans, including assistance with open space and park elements of comprehensive plans.

- Advise county planning staff on various trail, open space, and recreation issues pertaining to municipal planning and land development reviews.

- Coordinate with PTHS/A&I staff on park, open space, and trail planning/design/construction efforts.

Transportation Planning

2021 Key Accomplishments

- Eight grants awarded under the County Transportation Program for the 2021 cycle.

- Section D of the Ridge Pike Improvement Project advanced to construction advertisement.

- The county's share of KOP Rail's 30 percent design phase provided to SEPTA.

- Over 5.15 miles of new on-road bicycle lanes added in four municipalities.

- DVRPC's new regional long-range plan, Connections 2050, completed.

- The FY 2023–2034 Transportation Improvement Plan (TIP) update begun.

- The Montco Pikes study was substantially completed.

- A study of bus stops on the Pottstown Area Rapid Transit system was started.

- Right-of-way for three county-owned bridges cleared.

- Over $14 million in state and federal grant funding awarded to municipalities.

- The three-county planning effort for new passenger service to Reading was started.

2022 Key Initiatives

- Begin construction of Section D (Crescent Avenue to Philadelphia) and Section B (Belvoir Road to Chemical Road) of the Ridge Pike Improvement Project.

- Work to create enabling legislation in Harrisburg to allow for regional transportation funding options to grow our transit system, including projects such as KOP Rail.

- Author the transportation inventory initiative.

- Author the strategic transit plan.

- Author the county aviation plan.

- Increase the number of miles of on-road bicycle lanes.